

NATIONAL CENTRE FOR URBAN MANAGEMENT



Lal Bahadur Shastri National Academy of Administration, Mussoorie



Introduction and Background

- Stake holders involved in decentralization and good governance lack in-house capacity
- Middle and senior level civil servants need to be oriented in urban management practices and policy issues involved therein
- Need for continuous advocacy amongst civil servants on issues of decentralization and good governance and future agenda for inclusive governance
- Helping States and ULBs in implementing 1st Generation Reforms (74th CAA) and advocacy for 2nd Generation reforms in the country



Mission

- Promote decentralization and good governance practices and excellence in public management in urban areas for enhanced quality of life through responsive, transparent and accountable governance
- Providing capacity and capability enhancement opportunity to stakeholders involved in urban development and management
- Teaching, training, research and consultancy in urban sector with a focus on good urban governance and making cities inclusive and livable

Role of NCUM

- Training and Development in –
 - Capacity building of higher echelon of civil service through training interventions.
 - Policy analysis in areas of
 - Decentralization and Urban Governance
 - Urban planning and Infrastructure development
 - Urban Poverty and Social Development



Objectives

- To act as apex level training, research and consultancy organization in of the spheres of urban governance and management
- To act as the nodal centre for sharing of information and experience in decentralization, good governance practices and municipal management
- To provide opportunities to develop and upgrade knowledge and experience so as to promote studies related to decentralization and good urban governance with a focus on development administration and management
- Develop professional management skills in local bodies and amongst the civil servants so that they can contribute to the enhanced quality of life
- To undertake and/or commission studies in urban development systems research (including action research) with a view to improving efficiency and effectiveness of development and public administration in general and in the fields of management, development, housing and environment etc.



Objectives

- To act as a catalyst institution to promote professionalism in urban management and development administration
- To organize specialized training courses in different aspects of urban management system
- To undertake such other activities and programmes and to create such other infrastructures as may be found conducive to furtherance of above goals and objectives of the centre
- Networking amongst training institutions within and beyond the country for sharing of information through
 - exchange of Information, Professionals and Instructional Resources
 - Exchange of information in the field of Training and Best Practices
 - Setting up of data bank on case/research studies etc.



Key Deliverables

- Integration of Urban management and policy issues in foundation training and courses organized (Phase - I, II, III, IV, & IV) at LBSNAA
- Organizing seminars and consultation
- Development of Learning Modules for various courses conducted by LBSNAA
- Assessing impact of training and learning activity through modular mode of training
- Undertake policy and action research



Project Cost

- Rs 1 crore has been sanctioned for two years of project cycle
- This amount covers
 - Fixed Cost - Teaching Aid, Learning Resources, Class rooms, office etc
 - Recurring Expenditure – Faculty position, support staff, office expenditure etc
 - Charges for organizing courses, workshops and seminars



Activities undertaken by NCUM

- NCUM has been engaged in the development of Training Modules for
 - Foundation Course for All India and Central Services
 - Professional Phase I Course of IAS
 - Professional Phase II Course of IAS (including District Training)
 - Induction Course for officers inducted into IAS from various feeder services
 - Mid-career Training Programs (Phase III, Phase IV and Phase V)



Current Status

- The following Modules have been developed -
 - Foundation Course (implementation scheduled for Sep - Dec 2010)
 - Phase –I (implemented)
 - District Training Manual for Urban sector (Implemented)
 - Phase –II (implemented)
 - Phase –III (implemented)
 - Induction Courses of Officers Promoted to IAS (Implemented)
 - Development of Module for Phase – IV & V is under process – likely to be completed by September 2010



Expenditure Incurred

- The Centre has received Rs 50 Lakh from the Ministry
- The Centre has so far spent about Rs 15 lakh on the various activities



Future Course of Action

- Develop the Module for the Phase IV & V in the next two months
- A mandatory assignment on Urban issues has been included in the District Training of the 2009 batch, the assignment will be submitted by the batch during their Phase II in June 2011
- Delivery of the Phase IV and Phase V modules in the courses later this year (between October and December)
- After completion of the above activities, the Centre will organize a workshop for the review of the module contents and delivery including the feedback from participants and accordingly fine-tune the modules



Future Course of Action

- Sharing of the Modules with the State Administrative Training Institutes to enable delivery of the modules to the non-IAS officers working in Urban Local Bodies
- Developing a knowledge repository of best practices in the Urban sector
- Take up research projects on urban issues



Challenges / Hurdles faced

- Staffing of the Centre has been a challenge due to the location disadvantage of Mussoorie
- The Centre has overcome the challenge by developing the modules through workshops and consultations, this has also reduced fixed establishment costs of the Centre
- The Centre needs support from the Ministry in module development in the form of participation in the workshops and comments & suggestions on the modules developed



Thank you